

MGE Power Client Livestream!

With Sabri & Jeff Blumberg

Phasing Away From Chairside!

1

Phasing Out?

- a) More free time, time with family,
- b) More time to focus on procedures you want to do,
- More time to pursue other opportunities (e.g., additional locations, other business opportunities),
- d) Just because...

2

Three Basic Models

- 1. <u>Sales/Production Doctor</u> Model,
- 2. <u>Traditional Associate/Partner</u> Model, and the
- **3.** <u>"Pod"</u> Model.

Sales/Production Model

- 1. Works best in LARGE practices with limited locations (1-2).
- 2. Needs:
- Clinically capable associates (fast, high quality).
- Consistent, high patient flow (NP & Recall).

4

Sales/Production Model

- 2. Needs (continued):
- 1-2+ TX coordinators (depending on volume).
- · Stable Organizational Structure.
- Associate Compensation: Percentage or per diem plus override percentage/amount. Can't exceed 24% overall.

5

Sales/Production Model

- 4. Phase Out Plan:
- Transition to Sales doctor, keeping high end procedures you have affinity for.
- Phase out by handing over these procedures to Production doctors as Sales commitments increase,
- Severe overhead control implemented don't waste \$.
- Train one of the doctors as a Sales doctor (possible equity) to operate alongside you.
- Potentially, phase over to this doctor (possibly bring up additional Sales doctor) to move off the line.
- Ensure you have an established "hat" with relation to the practice to avoid problems.

Traditional Model

- 1. Can work with newer or more experienced doctors (depending on how you want to structure).
- 2. They see and sell their own patients.
- 3. Frees up owner/doctor for more involved procedures.
- 4. May handle procedures you don't want to do (e.g., Endo, kids, etc.).

7

Traditional Model

- 5. Can work in a small or large practice, or in additional locations (should look to equity in this case).
- 6. Needs:
- · Volume adequate to keep them (and you) busy,
- Stable organization structure,
- Associate must be able to sell,
- Established Sales Line,
- Future agreements/plans.

8

Traditional Model

6. Associate Compensation: Percentage or a per diem plus override percentage/amount. Should not exceed 30% (or collections or adjusted production – prefer collections). Adjust based on guaranteed salary/compensation. Pay less if guaranteeing a considerable base salary.

Traditional Model

7. Phase Out Plan:

- Equity for top Associate (or doctor working in second location).
- Bring in additional Associate(s) to replace primary associate's production (as he or she replaces yours).
- Severe overhead control implemented don't waste
- Ensure you have an established "hat" with relation to the practice to avoid problems.
- Ideally, retire excessive practice debt prior to full phase out.

10

"Pod" Model

- 1. A hybrid of the Traditional Associate model.
- 2. Essentially, you're forming production "Pods" within the practice, consisting of A Doctor, TX Coordinator and Hygienist(s), that work as one production "unit."
- 3. As the office grows, the model is replicated. Most likely beginning with Hygienist.

11

"Pod" Model

- 4. "Pods" operate as a "practice within the practice."
- 5. Other practice functions & positions (OM, Scheduling, etc.), are centralized. Although Scheduler assignment may be added to a "Pod," if the volume is justified.

"Pod" Model

6. Associate Compensation: Similar to the Traditional Model, Percentage or a per diem plus override percentage/amount. Should not exceed 30% (or collections or adjusted production – prefer collections). Adjust based on guaranteed salary/compensation. Pay less if guaranteeing a considerable base salary.

13

Pod Model

8. Needs:

- Adequate volume to support a "Pod," most NPs may end up on doctor schedule prior to adding another Hygienist to Pod. Although – too many hygienists in Pod will necessitate a new Pod (depending on volume).
- Stable Organizational Structure.
- Pod doctor MUST be able to sell.

14

Pod Model

9. Phase Out Plan:

- Create first Pod, get it operational and productive.
- Determine required volume of Pods needed (based on overhead), to maintain acceptable profitability.
- Depending on your planned future involvement, potentially have top Associate buy in. The more involved you are in the practice, the less important this is.
- Ensure you have an established "hat" with relation to the practice to avoid problems.